

Summary of Major Budget Changes

The following table details the major changes from the current budget process between the original 2016/17 forecast budget and the final proposed 2016/17 budget.

Description	2016/17 £'000 Pressure/ (Saving)
Budget gap, as per 2015/16 Budget setting process	1,443
<i>Additional Budget Pressures Identified April - September 2015</i>	
Recycling tipping charges (blue bins) following changes in worldwide commodity prices	39
Loss of building control income, recognising loss in market share	85
Reduction in Organic Waste (Brown Bin) Recycling Credits from Suffolk County Council	336
Revised Budget Gap, as reported to Performance and Audit Scrutiny Committee 23 September 2015	1,903
<i>Budget Pressures identified during the 2016/17 process:</i>	
Additional pressure from finance settlement	368
Changes identified from review of Planning Income budgets	258
Reduction in Interest receipts due to revised assumptions and capital programme timings	70
Rephasing of the leisure saving targets	62
Reduction in Housing Benefit Administration Subsidy	35
Project Management - review of resources	25
Increase in NNDR appeals provision	333
<u>Budget saving proposals</u>	
<i>Income Generation</i>	
ARP Bailiffs and trading company services	(36)
Asset lease for Nowton Park (Cottage)	(14)
Catering and events at West Stow	(30)
Vehicle Workshop	(45)
Waste Services	(98)
Income generation and reduction in bed and breakfast costs linked to investment	(105)
Income generation/efficiencies - Apex	(30)
Mitigate Building Control overspend/reduction income through increasing market share, changes in fee levels	(85)
Rent a Roof	(26)
Charging regime for Brown Bin Collections in order to mitigate reduction in recycling credits from Suffolk County Council	(336)
<i>Changes in Budget Assumptions</i>	
Budget assumption change - 1% for pay inflation	(70)
Budget assumption change for car parking to reflect current volumes	(100)
Council Tax increase - 1.95%	(122)
<i>Efficiencies and Other Savings</i>	
Business Process Re-Engineering (BPR) - release of staffing capacity following efficiencies created through process redesign	(163)
Contract efficiencies including ICT supplies and services	(98)

Description	2016/17 £'000 Pressure/ (Saving)
Contract efficiencies through Facilities Management joint venture - part year savings	(32)
Further staffing changes including service changes and vacancy management	(147)
Reduction in Leisure Trust Management fee - subject to negotiations with Abbeycroft Leisure	(25)
Remaining community centre transfers as identified in previous Cabinet report B12	(50)
Increased occupancy and share running costs of Haverhill Office	(20)
Supplies and services savings, including around 5% reduction on all supplies and services budgets	(209)
Contract efficiencies insurance contract	(113)
Bus station ownership/different delivery models	(100)
Savings on utilities	(63)
Vehicles savings including fuel	(116)
Collection Fund - Improved Recovery	(187)
NNDR changes as a result of the impact of RPI change compensated for by a surplus on the collection fund and additional income from the Suffolk Pool	(57)
Funding for Project Posts from earmarked reserves	(122)
Fund increased NNDR appeals provision from Business Rate Reserve	(333)
Increase in Rural Services Delivery Grant on confirmation of settlement	(113)
RSG Transition Grant added to budget on confirmation of settlement	(50)
Other minor budget changes	(20)
<i>Review of Reserves and Balances - post Finance Settlement</i>	
Contribution to Invest to Save Reserve, following confirmation of finance settlement	285
Reduction of General Fund balance to policy level of £3M	(224)
Final Budget Gap	0